



Chautauqua, Cattaraugus, Allegany & Steuben Counties
Southern Tier Extension Railroad Authority
 Center for Regional Excellence, 4039 Route 219, Suite 200, Salamanca, New York 14779
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"This institution is an equal opportunity organization"

Terry Everetts, Chairman
 Richard Zink, Chief Executive Officer

MISSION STATEMENT AND MEASUREMENT STANDARDS FOR PERFORMANCE EVALUATION

1. Mission Statement

The Mission of the Chautauqua, Cattaraugus, Allegany, and Steuben Southern Tier Extension Railroad Authority is to fulfill the purpose for which it was created by the New York State Legislature and to achieve its self-prescribed goals.

- A. The **purpose** of the Chautauqua, Cattaraugus, Allegany, and Steuben Southern Tier Extension Railroad Authority, as indicated by the New York State Legislature in creating it, is "to preserve and enhance the system of railroads serving Chautauqua, Cattaraugus, Allegany, and Steuben Counties in NYS and Warren and Erie Counties in the Commonwealth of PA, so as to insure a healthy economy for these counties".
- B. The **goals** of the Chautauqua, Cattaraugus, Allegany, and Steuben Southern Tier Extension Railroad Authority are to encourage an operating railroad that provides adequate rail service, to increase rail shipping carload volumes, to catalyze opportunities for additional business expansion and development based on rail service, to achieve improved functional performance of the rail lines through rehabilitation efforts, and to achieve a clean audit report and NYS ABO compliance report. Stakeholders interested in the performance of the Authority and their expectations are as follows:

<u>STAKEHOLDER</u>	<u>EXPECTATIONS</u>
Participating Counties	Operating railroad providing adequate rail service; increased rail shipping carload volumes, opportunities for additional business expansion and development based on rail service; operation of authority as fiduciary for its interests; improvement of the physical assets of the railroad system to insure a commercially viable system
Affected Municipalities	Same as Above
Affected School Districts	Same as Above
Actual / Potential Rail-Shipping Business Community	Operating railroad providing adequate rail service and opportunities for additional business expansion based on rail service

This mission statement incorporates the Authority's purpose and goals; and provides standards for future performance measurement and evaluation.

2. Measurement Standards for Performance Evaluation

The Authority's measurement standards for self-evaluation are based upon the goals of the Authority. These measurement standards were revised and approved by the Authority Board of Directors at the March 9, 2015 meeting.

The following are the Authority's measurement standards for self-evaluation:

- Operating railroad providing adequate rail service
- Increased rail shipping carload volumes
- Opportunities for additional business expansion and development based on rail service
- Documentation of rehabilitation efforts and functional performance railroad line
- Encouragement of safe railroad operations
- Clean audit report and NYS ABO compliance report

This Mission Statement and Measurement Standards for Performance Evaluation Policy was revised and approved by the Authority Board of Directors at the March 9, 2015 meeting. This policy is annually reviewed and updated as appropriate.

**This Policy was approved and adopted on March 9, 2015
by the Board of Directors of the
Southern Tier Extension Railroad Authority.**

Thomas M. Barnes

Name

Corporate Secretary

Title

March 9, 2015

Date